

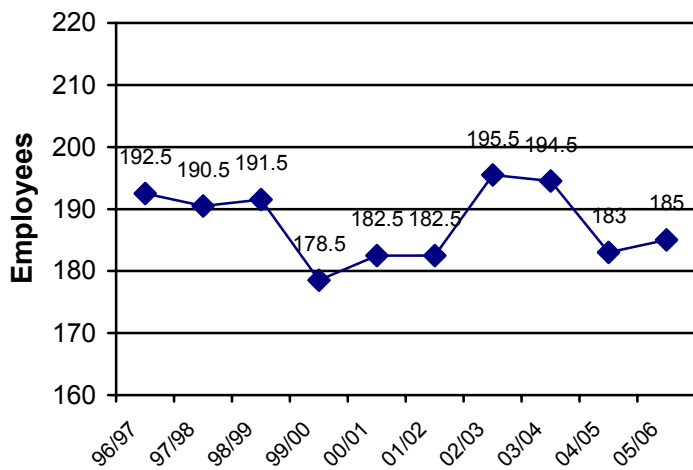
MISSION STATEMENT

Provide public facilities and services that ensure the health and safety and enhance the quality of life for the community public.

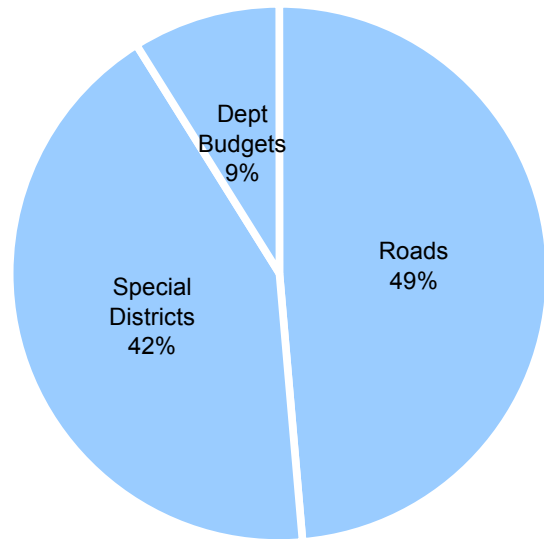
SCHEDULE 10

OPERATING DETAIL	ACTUAL 2003-04	ACTUAL 2004-05	RECOMMENDED ESTIMATES 2005-06	ADOPTED ESTIMATES 2005-06
(1)	(2)	(3)	(4)	(5)
REVENUES:				
OPERATING REVENUES				
Special District	19,866,859	15,342,916	9,093,220	9,992,870
Roads	24,961,338	20,180,913	10,421,394	10,421,394
Waste Management	469,759	334,025	308,109	308,109
PW Special Services	2,223,530	1,841,081	1,605,398	1,605,398
Other Operating Revenue	0	0	0	0
TOTAL OPERATING REVENUES	47,521,486	37,698,935	21,428,121	22,327,771
NONOPERATING REVENUES				
Interest	72,946	102,806	150,000	150,000
Gain on Sale of Asset	41,714	66,305	0	0
Other	55,064	51,819	0	0
TOTAL NONOPERATING REVENUES	169,724	220,930	150,000	150,000
TOTAL REVENUES	47,691,210	37,919,865	21,578,121	22,477,771
EXPENSES:				
OPERATING EXPENSES				
Salaries and Benefits	14,707,712	15,454,537	16,340,794	16,340,794
Services and Supplies	31,219,653	21,395,678	2,269,271	2,269,271
Insurance Benefit Payment	253,647	615,201	793,935	793,935
Depreciation	646,116	634,846	703,173	703,173
Countywide Overhead Allocation	1,179,987	815,212	1,320,948	1,320,948
Fixed Assets of Special Districts	0	0	0	0
TOTAL OPERATING EXPENSES	48,007,115	38,915,474	21,428,121	21,428,121
NONOPERATING EXPENSES				
Loss on Sale of Assets	0	0	0	0
Other	0	0	0	0
TOTAL NONOPERATING EXPENSES	0	0	0	0
TOTAL EXPENSES	48,007,115	38,915,474	21,428,121	21,428,121
NET INCOME (LOSS)	(315,905)	(995,609)	150,000	1,049,650
OTHER FINANCING SOURCES (USES):				
Contributions in (Out)	0	0	0	0
	0	0	0	0
FIXED ASSET EXPENDITURES				
Equipment	636,926	361,377	50,300	949,950
TOTAL FIXED ASSET EXPENDITURES	636,926	361,377	50,300	949,950

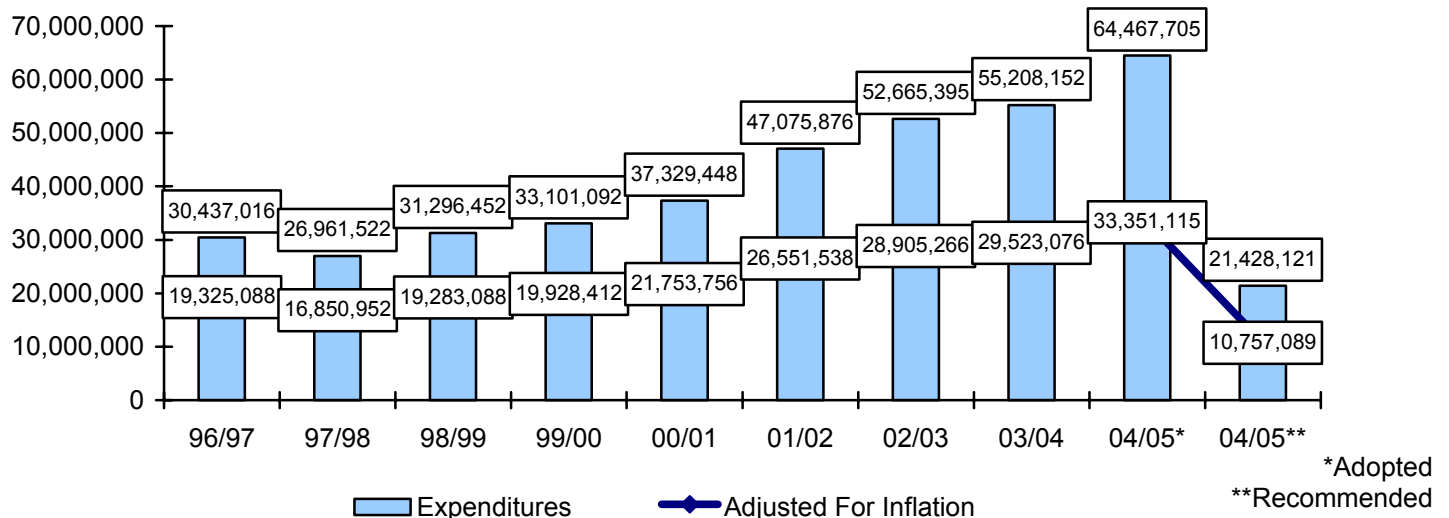
Number of Employees
(Full Time Equivalent)



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Development Services

To provide engineering and surveying review of land development as mandated by State law and County ordinance and as required for the orderly implementation of land development within the county.

Total Expenditures: \$1,253,748 Total Staffing (FTE): 10

Operations Center - Water and Sewer

To provide water and sewer service to various county departments and other governmental agencies in and around the Kansas Avenue area.

Total Expenditures: \$73,009 Total Staffing (FTE): .5

Roads

To administer roads programs in compliance with the Streets and Highways Code, the Motor Vehicle Code and County Ordinances, and to keep in good and safe repair the county's roads, culverts, bridges and traffic signs. Also, to increase traffic safety and control right-of-way encroachments.

Total Expenditures: \$10,421,394 Total Staffing (FTE): .94

Services to Special Districts

To provide fiscal, legal and engineering support to districts in the formation process; to perform general utility district planning, assessment apportionments, special studies and projects as directed by the Board of Supervisors; to acquire supplemental road-purpose equipment which is not fundable through Internal Service Fund financing methods; to provide administration of the County's cooperative road improvement program; to provide cable TV regulation and access activities; and to provide gas and electric franchise administration.

Total Expenditures: \$278,641 Total Staffing (FTE): .2

Special Districts

Operations, maintenance, capital projects and debt service of all public works related Board-governed special districts in the county.

Total Expenditures: \$8,903,592 Total Staffing (FTE): 74.5

Waste Management Programs

To perform the administration and implementation of certain unincorporated area solid waste management activities, including compliance with state mandates such as the Integrated Waste Management Plan, post-closure compliance orders regarding the Los Osos landfill, and Board of Supervisors policies regarding County solid waste issues.

Total Expenditures: \$308,109 Total Staffing (FTE): .3

Work for Outside Departments

To provide water and sewer system maintenance at the San Luis Obispo County Airport for the Department of General Services; and provide various other engineering services to other county departments and governmental agencies.

Total Expenditures: \$189,628 Total Staffing (FTE): .1

DEPARTMENT COMMENTS

The Public Works Internal Service Fund includes all the Department's labor, equipment, and material that are incurred on behalf of the Service Delivery budgets managed by Public Works. In addition, it includes services that are provided to other Departments, agencies, organizations and private individuals on a cost-reimbursement basis. The following are the Service Delivery Budgets managed by the Department:

- Roads (Fund Center 245)
- Road Impact Fees (Fund Center 248)
- Public Works Special Services (Fund Center 201)
 - which is the consolidation of the following three budgets:
 - Operations Center (Fund Center 20102)
 - Development Services (Fund Center 20103)
 - Services to Special Districts (Fund Center 20104)
- Waste Management (Fund Center 130)
- Special Districts, including the San Luis Obispo County Flood Control and Water Conservation District

Due to the uncertainty of future staffing levels and logistics of our Roads crews, we are deferring decisions on which motor pool equipment should be replaced for three to six months. There are two pending issues that, when resolved, will help determine what our future equipment replacement schedule should be. These two issues are:

1. The outcome of our supplemental funding requests for the 2005-06 Roads budget.
2. Deployment of our Road crews. An analysis is being done over the next few months of how our road sections should be relocated and consolidated for the most efficient coverage of the County road system given our current reserve availability. Coverage areas are expected to change.

Once these issues are resolved, we will be able to make a better determination as to what equipment and vehicles should be replaced in 2005-06, and which replacements should be deferred. Once that determination has been made, we will either submit our request in the Supplemental budget (if timing allows), or we will come back to the Board during the summer with our equipment replacement request. None of the equipment replacement would be funded with General Fund money or any other budgets other than the ISF Replacement Reserve. Consequently, this delay will have no impact on any other budget decisions being made in June by the Board.

RECOMMENDED BUDGET AUGMENTATION REQUEST AND RELATED RESULTS

Unit Amount	Description	Results
Gross: \$78,805 General Fund Support: \$0	Add one Assistant Water Systems Superintendent to work in the North County as part of a reorganization of this unit. This position is funded by various Special Districts Budgets.	<ol style="list-style-type: none"> 1. To address needed safety program deficiencies and provide adequate supervision and oversight of staff. 2. To allow reallocation of a Water Systems Worker I,II,III to South County required to operate the upgraded water treatment plant, as recommended in a recent audit.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

As the Internal Service Fund (ISF), this budget reflects appropriation amounts included in other budget units as noted above. Charges for services represent sources of revenue for the ISF. Recommended appropriations for those budgets, along with summaries for each program that purchases services from the ISF, are indicated in the Service Program Summary.

The recommendation includes the addition of one Assistant Water Systems Superintendent to work in the North County. This position will then allow the department to shift one Water Systems Worker I, II or III to the South County to address a staffing shortage at the Lopez Water Treatment Plant. An audit conducted by Black and Veatch in June 2002 indicated that this facility will require up to 10 people for operation of the upgraded facility. At this time there are 4 positions operating this plant. This additional position will be funded by the Flood Control Zone 3 budget.

Note that this budget reflects a large decrease in operating revenue and expenditures as compared to the estimated amounts for FY 2004/05. The new Enterprise Financial system has changed the way the services and supplies for the Roads, General Fund budgets, and Special Districts are paid. These expenses are no longer paid through the ISF fund, and therefore the revenues required to pay these costs are no longer collected by the ISF. This same situation exists for fixed assets purchased by Special Districts.

BOARD ADOPTED CHANGES

The Board adopted changes recommended in the Supplemental Document. Specifically, expenses were by \$899,650 to fund the replacement of various pieces of equipment that have reached the end of their useful life. In addition, the Fixed Assets list was amended to include the following equipment:

- 2 Road Graders
- 3-axle Truck Tractor
- Truck-mounted Crane
- 2 Mower Tractors
- 2-axle Dump Truck
- 3-axle Dump Truck
- One-ton Pick up Truck

GOALS/PERFORMANCE MEASURES

Additional Goals and Performance Measures for 2005-2006 can be found in the following Budget Units: Roads (Budget Unit 2920), Public Works Special Services (Budget Unit 2245), and Waste Management (Budget Unit 2945).

Department Goal: Deliver Capital Projects on time and on budget.						
Community-wide Result Link: A safe community, A well-governed community.						
1. Performance Measure: Percentage of Capital Projects that are completed on time.						
00-01 Actual Results	01-02 Actual Results	02-03 Actual Results	03-04 Actual Results	04-05 Adopted	04-05 Actual Results	05-06 Target
New Measure	New Measure	New Measure	58%	75%	50%	75%
What: This measures the percentage of Public Works Capital Project phases actually completed compared to the phase estimated to be complete as stated in each year's budget.						
Why: To determine the timeliness of capital project completion which enhances public health and safety by correcting potentially dangerous problems identified in the need for each project.						
How are we doing? By June 30, 2005, 50% of the budgeted project phases were completed. Overall, 24 projects completed the identified phase on-schedule. Projects with incomplete phases were delayed for the following reasons: 5 projects were delayed due to construction rescheduling, 5 projects were assigned a lower priority, 4 projects required additional environmental time, 3 projects incurred a regulatory agency delay, 3 projects incurred a schedule slip, 2 projects were delayed due to property access, 1 project was delayed by the funding agency, and 1 project had change in the project scope.						
2. Performance Measure: Percentage of Capital Projects that are completed at or under budget.						
00-01 Actual Results	01-02 Actual Results	02-03 Actual Results	03-04 Actual Results	04-05 Adopted	04-05 Actual Results	05-06 Target
New Measure	New Measure	New Measure	89%	75%	96%	90%
What: This measures the percentage of Public Works Capital Projects where actual costs are at or under the budget for the particular project phase approved by the Board of Supervisors in a given fiscal year.						
Why: To determine how accurately project costs are estimated so that funds are allocated and projects are prioritized properly.						
How are we doing? Overall, 96% of the completed project phases were at or under budget at June 30, 2005. Of the projects that completed the identified phase on time, 23 out of 24 were completed within the allocated budget. The implementation of the new financial system in January 2005 has given us the ability to closely monitor capital projects by phases.						

WBS No.	Project Description	Est Phase Completed at 6/30/06	Funding Requirements for 05/06	Previous Years Balance to be Encumbered	New funding to be Appropriated 05/06
ROADS					
New Road Construction					
300129	Willow Rd Extension	ENV DOC	554,764	454,764	100,000
300130	Prefumo Road Paving	COMPLETE	250,000	250,000	0
300140	Southland On-Ramp	PARTIAL PE	211,226	211,226	0
300142	Willow Road Interchange	ENV DOC	350,082	350,082	0
300145	Mary Ave. Extension	PARTIAL PE	41,291	41,291	0
300147	Tefft Street & Hwy 101 Ramp Relocation	PE	324,950	64,950	260,000
300231	Buckley Road Extension	PARTIAL PE	332,100	0	332,100
Total New Road Construction			1,732,313	1,372,313	692,100
Road Reconstruction					
300131	Doris Ave., Los Osos	ON HOLD	52,194	52,194	0
300132	Halcyon Rd Phase 1	DES	695,458	635,458	60,000
300133	Tefft St. from Oakglen to Thompson Ave.	COMPLETE	233,118	233,118	0
300134	Vineyard Dr from Bennet Way to Main St	DES	1,170,050	1,170,050	0
300135	Santa Ysabel Ave., So. Bay 2o 2nd, LO	COMPLETE	292,315	292,315	0
300136	Price Canyon Road Widening	DES	1,173,760	1,173,760	0
300138	Las Tablas Interchange - Interim Imp.	CONST	2,265,170	1,599,005	666,165
300143	Los Berros - Stanton to Pomeroy	RW	419,374	419,374	0
300146	Halcyon/Rte 1 Phase 2	DES	777,049	717,049	60,000
300148	Sandydale Road Pavement Improvement	COMPLETE	181,213	181,213	0
300151	Tank Farm - Santa Fe LTL	AD-15	946,307	946,307	0
300152	Bennett Way / Boneso	PARTIAL PE	25,000	25,000	0
300155	Pomeroy Rd. & Juniper St. Left Turn Lane	AD-15	302,000	72,000	230,000
300157	LOVR 3-Laning Bush to Doris	PARTIAL PE	75,430	75,430	0
300158	Nacimiento Lake Drive Widening	COMPLETE	295,454	295,454	0
300160	Main St-Burton to Cambria Dr	CONST	1,389,565	1,239,565	150,000
300162	Vachell Lane Widening	COMPLETE	119,000	119,000	0
300225	Orcutt Rd. Rehab.	COMPLETE	120,000	120,000	0
300159	Nacimiento Lake Drive Corridor Study	PE	30,000	23,000	7,000
	Small Safety/Betterment/Startup Projects		150,000	0	150,000
Total Road Reconstruction			10,712,457	9,389,292	1,323,165
New Road Lights, Traffic Signals					
300167	Cambria Drive/Route 1 Signal	AD-15	393,520	393,520	0
300169	LOVR/Palisades Signal	AD-15	295,252	251,406	43,846
	LOVR / Foothill	PE	25,000	0	25,000
Total New Road Lights, Traffic Signals			713,772	644,926	68,846
Drainage Improvements					
300200	Oceano Drainage Improvements	COMPLETE	244,461	244,461	0
Total Drainage Improvements			244,461	244,461	0

Public Works – ISF
Fund Center 405

WBS No.	Project Description	Est Phase Completed at 6/30/06	Funding Requirements for 05/06	Previous Years Balance to be Encumbered	New funding to be Appropriated 05/06
Pedestrian Ways & Bike Paths					
300173	El Morro Ave Bike Lane	COMPLETE	222,546	222,546	0
300177	Ped Bridge RR Xing San Miguel	PARTIAL PE	30,000	8,000	22,000
300226	Oceano Boys and Girls Club Sidewalk	COMPLETE	45,000	45,000	0
300229	16th Street Safe Route to School	AD-15	5,000	5,000	0
Total Pedestrian Ways & Bike Paths			302,546	280,546	22,000
Bridges					
300149	Las Pilitas Rd Br	CONST	2,192,891	2,192,891	0
300153	San Simeon Ck Br, 3.6 Mi E of Hwy	PARTIAL DES	520,995	470,995	50,000
300154	San Simeon Ck Br, 2.6 Mi E of Hwy	PARTIAL DES	508,552	458,552	50,000
300165	Moonstone Beach Dr Bridge	PARTIAL DES	737,436	737,436	0
300166	Picachio Rd Bridge	PARTIAL CONST	1,146,209	389,209	757,000
300180	Main Street Br @ Santa Rosa Ck	PARTIAL DES	616,603	616,603	0
300181	San Luis Bay Dr. Br Widening	RW	4,213,438	4,213,438	0
300182	Turri Road Bridge	CONST	611,006	551,006	60,000
300183	River Rd Bridge Replacement	COMPLETE	5,775,692	5,775,692	0
Total Bridges			16,322,822	15,405,822	917,000
TOTAL ROADS			30,028,371	27,337,360	3,023,111
SPECIAL DISTRICTS					
Salinas Dam					
300190	Trout Creek Pipeline	CONST	242,178	163,115	79,063
Total Salinas Dam			242,178	163,115	79,063
Nacimiento Water Project					
300187	Water Project	PARTIAL PE	19,390,000	19,390,000	0
Total Nacimiento Water Project			19,390,000	19,390,000	0
Flood Control Zone 3					
300188	WTP Domes Tank Ext Coating	CONST	158,570	99,450	59,120
552R235687	Pigging	CONST	342,890	235,000	107,890
Total Flood Control Zone 3			501,460	334,450	167,010
Water Treatment Plant Upgrade					
300189	WTP Upgrade	AD-15	23,488,574	20,157,824	3,330,750
Total Water Treatment Plant Upgrade			23,488,574	20,157,824	3,330,750
Cambria Flood Control Area					
300184	Cambria Flood Control Project	AD-15	1,678,214	1,520,161	158,053
Total			1,678,214	1,520,161	158,053
County Service Area 7-A					
300199	Upgrade Lift Station #3	CONST	260,000	260,000	0
Total County Service Area 7-A			260,000	260,000	0
County Service Area 10 WTF					
300203	Carbon Absorption Unit	CONST	384,547	312,547	72,000
Total County Service Area 10 WTF			384,547	312,547	72,000

Public Works – ISF

Fund Center 405

WBS No.	Project Description	Est Phase Completed at 6/30/06	Funding Requirements for 05/06	Previous Years Balance to be Encumbered	New funding to be Appropriated 05/06
County Service Area 10-A					
300193	Tank Exterior Repair & Recoat	CONST	247,761	148,784	98,977
300194	New Storage Tank	PARTIAL PE	17,100	0	17,100
300265	Waterline Upgrades	PARTIAL PE	6,200	0	6,200
Total County Service Area 10-A			271,061	148,784	122,277
County Service Area 12					
300266	San Luis Drive Bridge - Water Line R & R	DES	174,780	0	174,780
Total County Service Area 12			174,780	0	174,780
County Service Area 16 - Water					
300209	Loop Water Main	CONST	270,273	261,773	8,500
Total County Service Area 16 - Water			270,273	261,773	8,500
TOTAL SPECIAL DISTRICTS			46,661,087	42,548,654	4,112,433
	TOTAL ROADS AND SPECIAL DISTRICTS		76,689,458	69,886,014	7,135,544